



Budget Overview



Key New and Expanded Projects



Approaches taken for budget compilation



Meri



Hari

The Guide to Tokyo's FY2021 Budget

[All you need is 5 minutes]

**A “meri-hari”
(well-modulated)
budget**



What is Tokyo's budget?

Taxes, etc.



TOKYO
METROPOLITAN
GOVERNMENT

Budget

Revenue

Expenditure

**Administrative
services**

The estimated revenues and expenditures for one year are compiled in a budget. The Tokyo Metropolitan Government (TMG) uses the taxes paid by the residents of Tokyo to provide administrative services, including disaster mitigation and welfare measures.



I see.

It's like an annual
business plan!



How big is the budget?

The same size as some national budgets **15.2 trillion yen**

Account type	FY2021 Budget	Remarks
Total account	JPY 15.2T	
General account	JPY 7.4T	For administrative services such as disaster mitigation and welfare measures, based on taxes
Special accounts	JPY 5.8T	For specific objectives such as management of metropolitan housing
Public enterprise accounts	JPY 1.9T	For water supply and sewerage and other enterprises managed by the Tokyo Metropolitan Government

Compared to,
for example,



Norway's budget
18.5 trillion yen

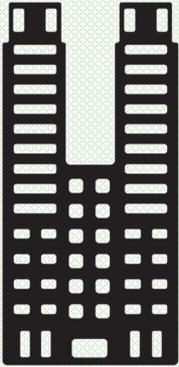


Sweden's budget
14.6 trillion yen

The general account budget, which is mainly prepared from taxes, is now **7.4 trillion** yen. Next, let's take a look at **the overall picture**.



Budget overview



Budget size

General account total expenditures

7.425 trillion yen

(+71 billion yen, +1.0%)



General expenditures

Policy related spending

5.6122 trillion yen

(+79 billion yen, +1.4%)



Tax revenue

The TMG tax revenue amount, including corporate inhabitant and enterprise taxes, and fixed asset tax

5.4446 trillion yen

(-399.6 billion yen, -7.3%)



The budget for FY2021 **increased for the first time in two years.**

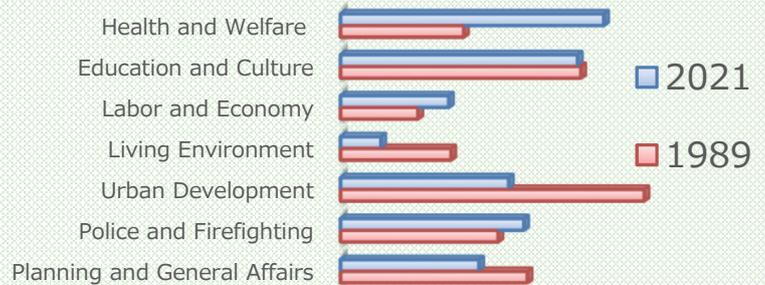
What kind of areas is the money being spent on?

for FY2021

※The number in brackets () is the change from the FY2020 budget

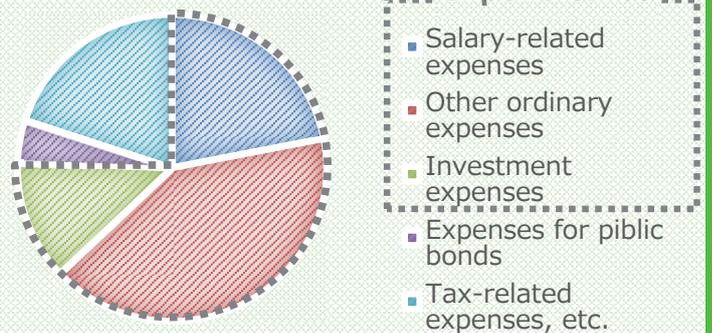
- **An increase for the first time in two years, with the launch of 430 new projects**

Budget per Tokyo resident



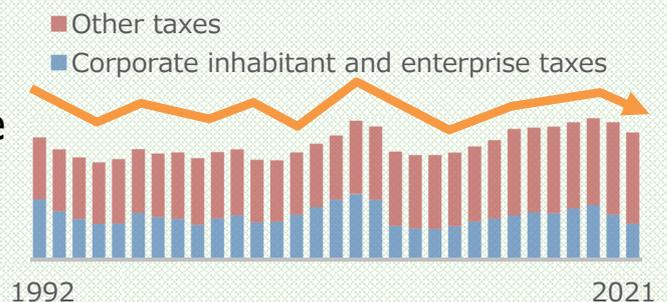
- **Approximately 80 billion yen increase** due to, among others, increased project costs for programs to open up the future of Tokyo

Breakdown



- **Decrease of about 400 billion yen** due to, among others, reduced revenue from corporate taxes caused by worsening corporate earnings, etc.

Changes in metropolitan tax revenue



The budget **focuses** on initiatives to achieve **early social and economic recovery**, and measures to **open up the future of Tokyo**.



Seven Pillars of the FY2021 Budget

Strategic initiatives to open up the future of Tokyo and major initiatives for the early recovery of society and economy, which were severely affected by the COVID-19 pandemic, are positioned within the seven pillars of the budget.

A city where people shine and everyone can play an active role

The world's safest, most secure, convenient, and comfortable city

A Tokyo that drives Japan's development and continues to lead the world

A city full of beauty and charm

Creation of Smart Tokyo

Hosting the Tokyo 2020 Games and creating a legacy

Promotion of the Tama area and Tokyo islands



Now, let's take a look at each of these **seven pillars to check out some specific projects included in the budget.**

A city where people shine and everyone can play an active role

JPY **729.2** bn

Realize a city full of smiling children and people who want to have and raise children, and where everyone can choose how they wish to live and shine in their own way



Key new and expanded projects

- **Tokyo Childbirth Support Program : Don't get beaten by COVID-19**
- **Supporting long-term care prevention activities and other services utilizing online tools**
- **Supporting early reemployment using temporary staffing services etc.**



The world's safest, most secure, convenient, and comfortable city

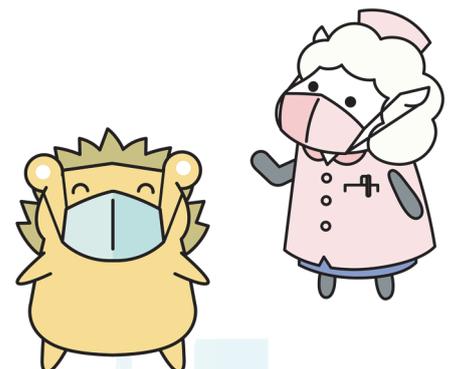
JPY **725.1** bn

Protect the people of Tokyo from threats such as disasters and diseases, and create a city with advanced urban functions and transportation networks



Key new and expanded projects

- Constructing new regulating reservoirs (Shakujii River basin and Kanda River basin) as a measure for heavy rainfall disasters
- Accelerating efforts for removal of utility poles
- Managing the Tokyo *i* CDC Expert Board etc.



A Tokyo that drives Japan's development and continues to lead the world

JPY **417.8** bn

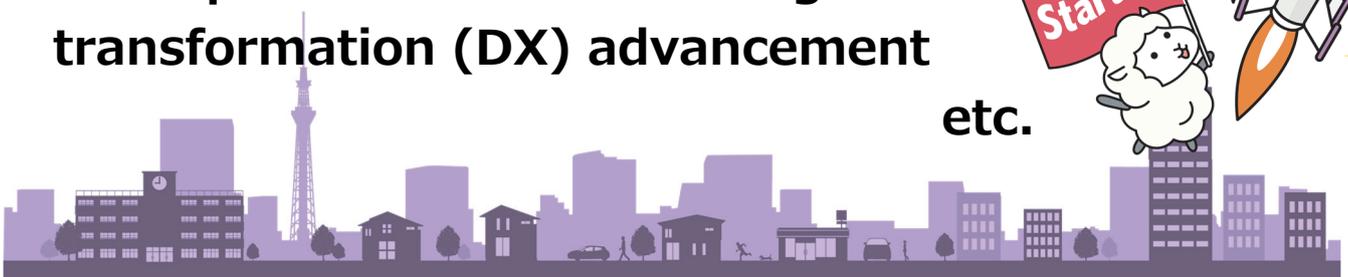
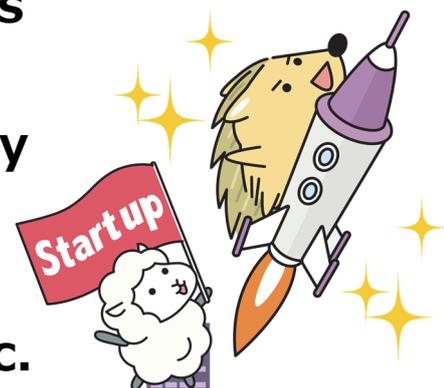
Realize a highly productive city where people, goods, money, and information gather from all over the world and new industries emerge one after another



Key new and expanded projects

- Establishing the Sustainable Energy Fund (tentative name)
- Attracting foreign financial companies
- Promoting the social implementation of products and services developed by startups that contribute to digital transformation (DX) advancement

etc.



A city full of beauty and charm

JPY **115.6** bn

As well as aiming to realize “Zero Emission Tokyo,” create an attractive and comfortable city by further enriching water and greenery



Key new and expanded projects

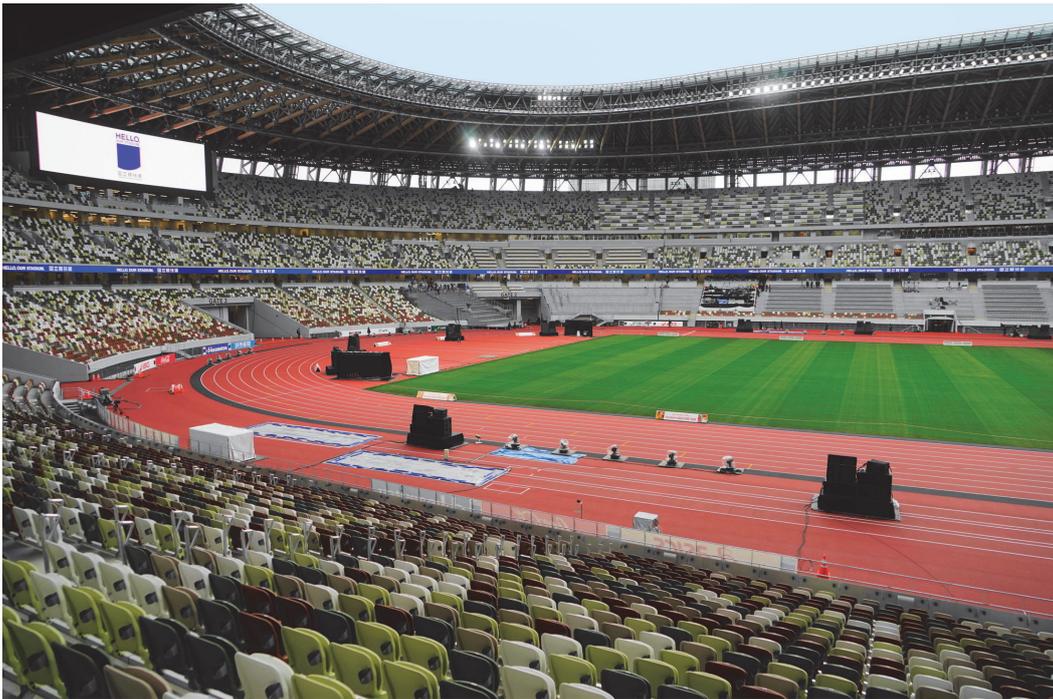
- Promoting the spread of ZEVs (Zero Emission Vehicles)
- Supporting the establishment and operation of hydrogen stations
- Supporting the introduction of energy-saving ventilation and air conditioning equipment for small and medium-sized businesses etc.



Hosting the 2020 Games and creating a legacy

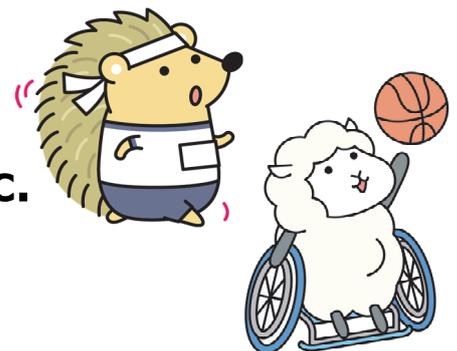
JPY **402.8** bn

Preparing thoroughgoing measures for hosting a safe and secure Games, while creating a great legacy to pass on to future generations



Key new and expanded projects

- Implementing measures against spread of infection in the torch relays and other events
- Conducting studies on training bases for Para sports
- Creating exercising opportunities by utilizing public open space etc.



Promotion of the Tama area and Tokyo islands

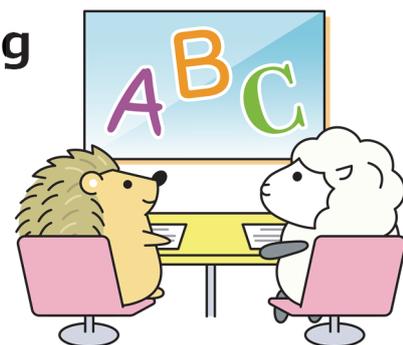
JPY **262.9** bn

By leveraging the unique characteristics and addressing challenges facing each community, the appeal, vitality, and sustainable development of the Tama area and Tokyo islands will be enhanced.

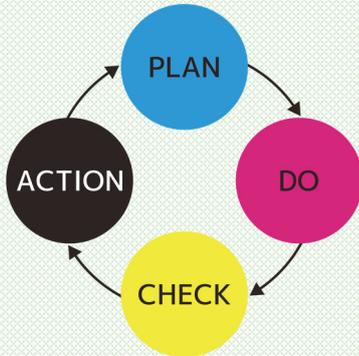


Key new and expanded projects

- Establishing an immersive English education facility in the Tama area
- Introducing furniture and fixtures made of wood from the Tama area in the TMG building and other metropolitan facilities
- Implementing pilot projects using digital technology to solve social issues in the Tokyo islands etc.



What approaches are taken



Promotion of project review

Efforts to improve the efficiency and effectiveness of projects

- ✓ Published project review **1,360 cases**
- ✓ Finances secured **111 billion yen**



Utilization of funds

Money is set aside in funds for future expenditure increases and other needs

- ✓ Withdrawals from funds: **829.0 billion yen**, including **750.2 billion yen** from the funds to achieve the "three cities" (safe city, smart city, diverse city)



Utilizing Tokyo Metropolitan Bonds

To adjust financial resources between fiscal years and strive for intergenerational equity

- ✓ Tokyo bonds issued: **587.6 billion yen**
Of which ESG bonds issued were about **100 billion yen** [Green bonds: **40 billion yen**
Social bonds: **60 billion yen**

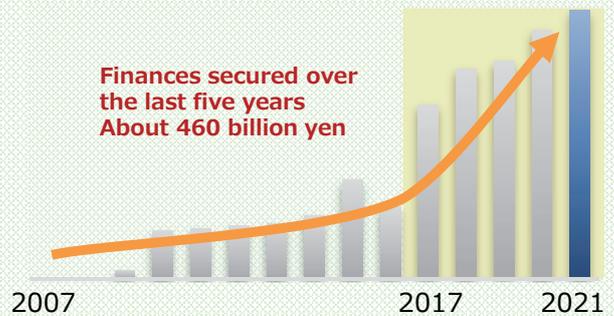


I look forward to seeing Tokyo change with the start of these projects. But how did Tokyo **secure its financial resources** when metropolitan tax revenues are declining?

in budget compilation?

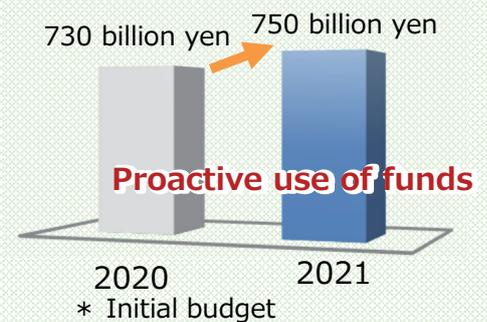
- **Both the number of the published projects and the amount of finances secured are the highest ever**, as a result of efforts including constant review of measures and the elimination of wasteful spending.

Changes in amount of finances secured



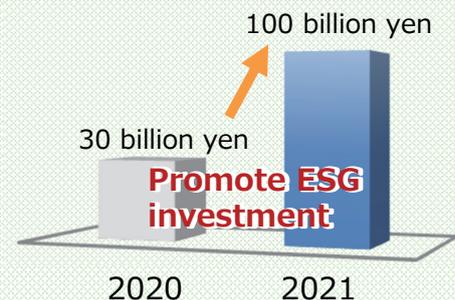
- **Actively utilize funds for realization of the “three cities”** to steadily advance preparations for the Tokyo 2020 Games and other measures

Changes in withdrawals from funds for realization of the “three cities”



- **Expand the issuance of ESG bonds**, which are attracting brisk investment by the financial sector to support the realization of the SDGs (Sustainable Development Goals)

Change in ESG bond issuance



* ESG bonds: Bonds issued for investors that take into account environmental, social, and governance factor

Good point, Hari! In addition to **reviewing its projects**, Tokyo has been **resourcefully using funds** that have been systematically accumulated, and **Tokyo metropolitan bonds**.



In conclusion

The budget is being prepared with a lot of ingenuity. So, does this mean that Tokyo's past fiscal management is what made the formulation of this budget possible?



That's right, Hari! Tokyo must continue using ingenuity in its work for sustainable fiscal management.

Now, I'm curious to know more about what other initiatives they're working on!



Hari, I like how you are eager to learn! You can find more financial information on the website of TMG.

[Check here](#)

Reference: Revenues and expenditures (General Account)

Revenues

(JPY)

Category	F Y 2 0 2 1	F Y 2 0 2 0	Difference
Metropolitan taxes	5.045 tn	5.445 tn	– 400 bn
Local transfer taxes	45 bn	53 bn	– 8 bn
National treasury disbursements	382 bn	378 bn	4 bn
Funds transfers	836 bn	770 bn	66 bn
Metropolitan bonds	588 bn	208 bn	379 bn
Other revenue	530 bn	500 bn	30 bn
Total	7.425 tn	7.354 tn	71 bn

Expenditures

(JPY)

Category	F Y 2 0 2 1	F Y 2 0 2 0	Difference
General expenditures	5.612 tn	5.533 tn	79 bn
Administrative activity expenses	4.672 tn	4.484 tn	188 bn
Salary related	1.63 tn	1.631 tn	– 1 bn
Other ordinary expenses	3.042 tn	2.853 tn	189 bn
Investment expenses	0.94 tn	1.049 tn	– 109 bn
Expenses for public bonds	332 bn	349 bn	– 17 bn
Tax-related expenses, etc.	1.481 tn	1.472 tn	9 bn
Total	7.425 tn	7.354 tn	71 bn

*Tabulated figures are rounded to the nearest billion.

Reference: Breakdown by Categories (General Account)

FY2021 budget by category, assuming that the total budget is 10,000 yen

(JPY)

Category	Breakdown of 10,000 yen
Health and Welfare e.g. measures for the graying population	1,747 yen
Education and Culture e.g. the enhancement of school education	1,573 yen
Labor and Economy e.g. revitalization of industry	718 yen
Living Environment e.g. waste management	268 yen
Urban Development e.g. road development	1,116 yen
Police and Firefighting e.g. police and fire fighting activities	1,216 yen
Planning and General Affairs e.g. staff training and welfare	919 yen
Public Bonds e.g. principal and interest redemption of Tokyo Metropolitan Bonds	447 yen
Tax-related Expenses, etc. e.g. subsidies to municipalities	1,994 yen
Total	10,000 yen

※ Figures are rounded off to the nearest one yen.

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HOST CITY

The Tokyo Metropolitan Government Bureau of Finance is working for the success of the Olympic and Paralympic Games Tokyo 2020.