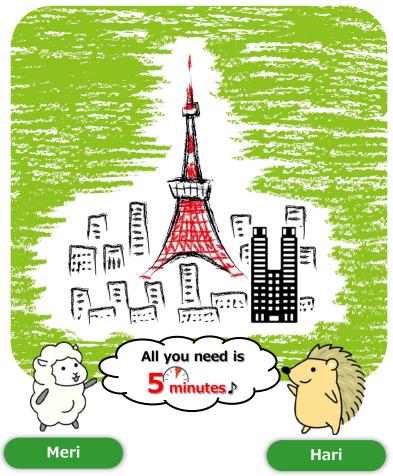
## The Complete Guide to Tokyo's FY2018 Budget Proposal





A "meri-hari" (well-modulated) budget

#### Policy for Formulation of the FY 2018 Budget

The FY 2018 budget was positioned and formulated as:

"a budget that accomplishes the mission
entrusted to the metropolitan government for
successful delivery of the Tokyo 2020 Games and
for the years beyond, while also maintaining
future fiscal soundness."

Ohhh... that's too hard! Something simpler, please! Sure!

We'll now give you an explanation that is much easier to understand ♪



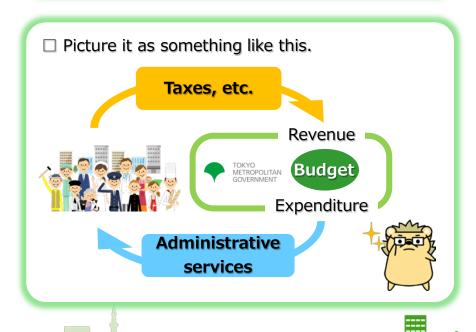


#### **Foreword**

 The estimated revenues and expenditures for one year are compiled in a budget.



 The Tokyo Metropolitan Government uses the taxes paid by the residents of Tokyo to provide administrative services including disaster mitigation and welfare measures.



### How big is Tokyo's budget?

# 14 trillion yen A size that surpasses some national budgets

Account type		FY 2018 Budget	Remarks
Total account		JPY 14.4T	
	General account	JPY 7.0T	For administrative services such as disaster mitigation and welfare measures, based on taxes
	Special accounts	JPY 5.4T	For specific objectives such as management of metropolitan housing
	Public enterprise accounts	JPY 2.0T	For water supply and sewerage and other enterprises managed by the Tokyo Metropolitan Government

Compared to, for example,



Sweden's budget 13.5 trillion yen



□ But since a large portion of Tokyo's taxes come from companies, Tokyo's revenue is easily impacted by economic trends.

For example, revenue dropped approximately 1 trillion yen in one year.



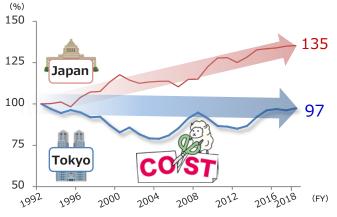
# Is Tokyo's budget increasing compared to before?

### No. It's hardly changing.

O While the national government continues to increase its spending, Tokyo is curbing its expenditures. What kind of efforts is the Tokyo government making?



<Expenditures (when spending in FY 1992 is 100)>





### What efforts and means are taken

# Evaluating projects ( ≒ review)



Each of the projects is checked to raise project efficiency and effectiveness

secured in 12 years.)

- Thorough review allows new measures to be launched while keeping total spending down.
- O In formulation of the FY 2018 budget, over 1,000 projects were checked and 87 billion yen of finances were secured. (About 1 trillion yen of finances

Using funds (



Funds pre situations reduced in econo and for fu in expendi

- ☐ Money is sav used when systematic
- ☐ In FY 2018, used aggres Tokyo 2020

The highest ever!

ongoing

Sound financial management spending where it's needed

### by Tokyo to create the budget?

### ≒ savings)

pare for such as tax revenues mic downturns ture increase tures.

ed in funds and necessary in a manner. funds will be sively for the Games.

### Restraining issuance of bonds (≒ debt)



Large expenditures such as road construction are borrowed for several generations to share the burden equally.

- In FY 2018, the issuance of metropolitan bonds was restrained so as not to leave burdens to future generations.
- Tokyo has a very low share of debt compared to the national government.

(Reference) Share of debt in revenues TMG: 3.0% Nat'l Govt: 34.5%

through a budget that increases and reduces it where it's not!







### The key points of

#### Implements measures to realize the New Tokyo



These are measures that will draw out the boundless potential of Tokyo.

I Realizing a City of Diversity where everyone can lead vibrant and active lives.

**II** Realizing a Smart City that drives Japan's growth and continues to shine in the world.

**■** Realizing a Safe City that is safe, secure and bustling with activity.

IV Initiatives to deliver a successful Tokyo 2020 Games

V Promotion of the Tama Area and Tokyo Islands

VI Utilization of cutting-edge technology to support Tokyo's sustainable growth

☐ The main projects will be explained later.



### Tokyo's FY 2018 budget

# Incorporated a system of project proposal and selection by the citizens of Tokyo



 This is an initiative to directly reflect the opinions of the citizens in measures taken by Tokyo.



255 projects were proposed.





From the standpoint of using new ideas, proposals were narrowed down to 26 candidate projects.





Projects were selected after a voting process with over 4,000 votes.

9 projects

JPY 850 million

Projects such as "promotion of child daycare using forests and nature" are reflected in the budget.

O An initiative that truly takes the perspective of putting Tokyo citizens first!

## Realizing an international tourist destination open



# Tokyo aims to become one of the world's by building an environment to

- Promote nightlife tourism.
- Support events using projection mapping.
- Use the appeal of the waterfront to create the face of Tokyo.



## city and global to the world

JPY 37.5 billion (+5.4 billion)



# leading tourist destinations welcome foreign travelers.

- Support the creation of new tourist spots by leveraging the appeal of Tokyo's islands.
- Build an environment where non-Japanese speaking patients can feel comfortable about going to medical institutions for consultation or care.
- Promote MICE\* tourism.
  - (\*) Meeting, Incentive, Convention, Exhibition/Event



#### Realizing a global financial and economic center

JPY 9.6 (+2.5 billion)



### Boldly roll out initiatives to accelerate Tokyo's growth in order for Tokyo to continue serving as the engine driving Japan's growth.

- Support small and medium-sized companies aiming for partnerships with foreign companies.
- Discover foreign companies in IoT and other fields and attract them to Tokyo.
- Support businesses in Japan and abroad that are working to provide solutions to the needs of Tokyo's citizens using finances. (Tokyo Financial Award)



Successfully attract 400 foreign companies to Tokyo by FY 2020!











### **Nurturing global talent**

JPY 8 billion (+1.1 billion)



#### Nurture talent who can be active on the global stage by advancing English language education.

- Build an environment that will encourage school children to want to learn English. (Launching the TOKYO GLOBAL GATEWAY)
- Support exchange with overseas schools through an international concierge.
- Advance English language education by posting English teachers.



By 2020, have over 70% of Major goal school children able to communicate in English with non-Japanese speakers!





### **Enhancing life-work balance**

JPY 27.5 billion (+13.2 billion)



# Achieve work styles that strike a balance between life and work

- Promote the introduction of telework through events to raise enthusiasm and by expanding work at satellite offices.
- Provide support to companies that offer parenting leave.
- Promote off-peak commuting and visualization of train congestion in partnership with railway operators and companies.



By 2022, have 78% of women 25-44 years old participating in the work force!



Realizing a city that is safe, secure, and bustling with activity

JPY 171.6 billion (+8.1 billion)





Along with advancing the development of a disaster-resilient city, create livable communities full of vibrancy.

- Advance removal of utility poles.
- Reinforce ambulance services.
- Strength public-private collaboration for counterterrorism.

Major goal

By 2019, complete removal of utility poles along metropolitan roads in the center core area\*!



(\*) Roughly the area within the Tokyo Metropolitan Expressway Central Circular Route

## Measures for the success of the Tokyo 2020 Games

JPY 130.3 billion (+65.5 billion)



### Steadily promote initiatives to prepare for the Games and to leave a legacy

- Construction of Tokyo 2020 competition venues, etc.
- Cultivate language volunteers to welcome foreign visitors.
- Promote interaction through Parasport experiences conducted in partnership with areas that were affected by major disasters.

The economic spillover of the Tokyo 2020 Games is projected to be 32.3 trillion yen for all of Japan!

(Let's raise enthusiasm for the 2019 Rugby World Cup, too!)

#### **Afterword**



O So, how was it?

Were you able to gain an understanding of the Tokyo Metropolitan Government's budget?

In order to create a bright future, Tokyo will continue to take the stance of refining its measures, and reviewing and compiling the budget accordingly.













29 (44) The Complete Guide to Tokyo's FY2018 Budget Proposal (issued February 2018) Edited and issued by the Finance Section, Budget Division, Bureau of Finance, Tokyo Metropolitan Government



